



Agenda

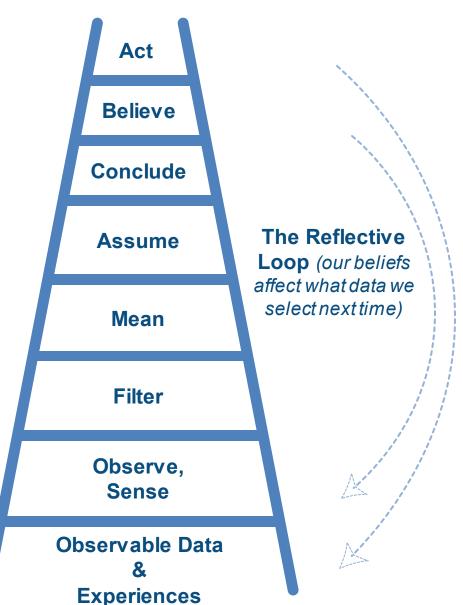


- District Results State
 Comparison Trends
- District Trends
- Student Group Trends
- Comparison Reports
- Perceptual Data Highlights
- Analysis to Action

Each student, every day



Ladder of Inference



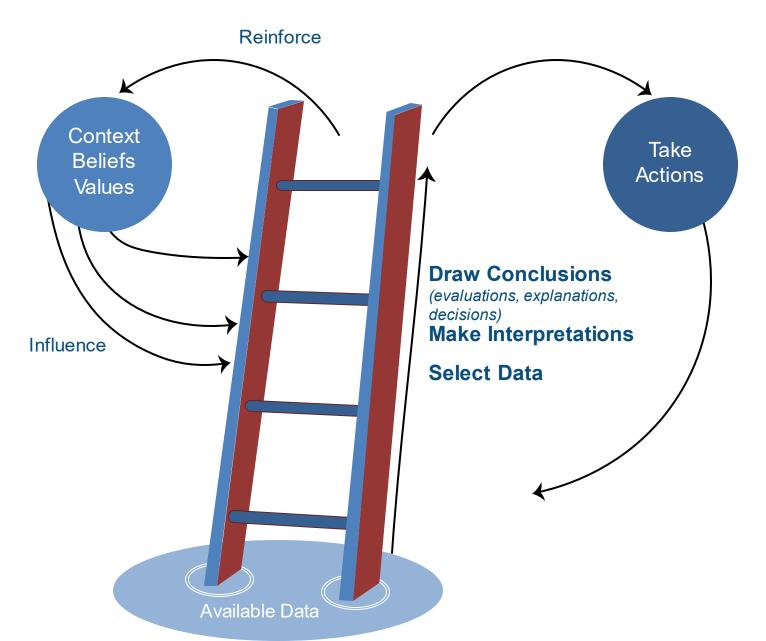
"Curiosity is the one thing invincible in nature"

-Freya Stark

The Action
Loop (our actions
create new
situations)



Ladder of Inference





New State Framework: provides more insight into levels of support needed for students

Level 4

Above Standard



Meets Standard

Level 2

- Below Standard
- Basic

Level 1

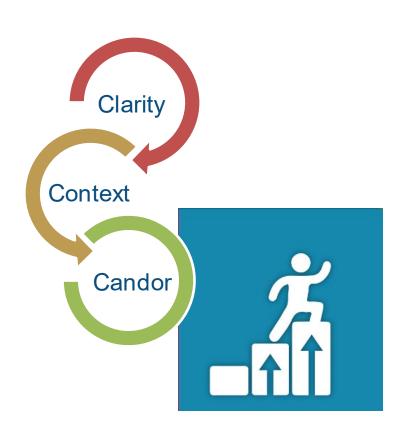
- Below Standard
- Needs substantial improvement







BELOW









65.3%

English Language Arts

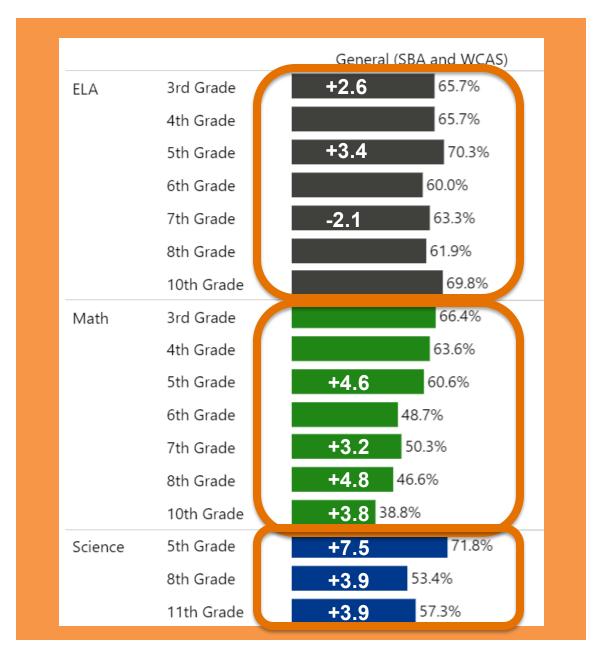
53.9%

Math

61.5%

Science

State Assessment Proficiency



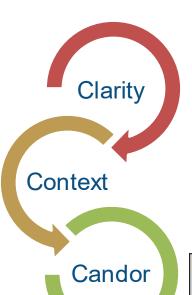


Relative to the State

Everett students outperformed those of the state in every grade and content area in the spring of 2024

Grade	English Language Arts	Math	Science
Grade 3	+16.6%	+14.4%	
Grade 4	+15.7%	+15.6%	
Grade 5	+17.3%	+17.6%	+15.8%
Grade 6	+12.0%	+10.7%	
Grade 7	+11.3%	+11.3%	
Grade 8	+11.9%	+11.6%	+11.4%
High School	+3.8%	+5.8%	+7.3%

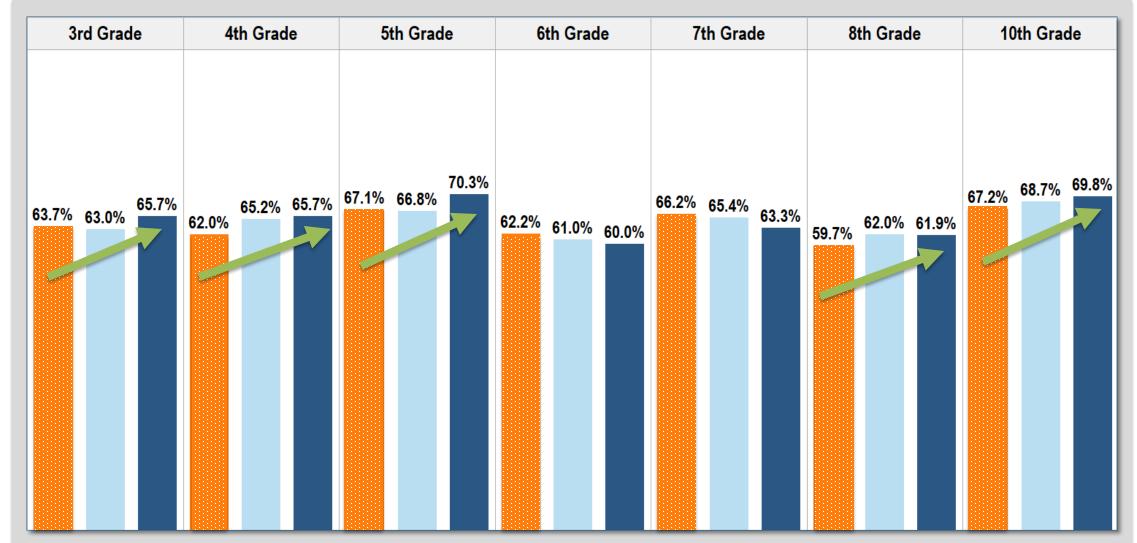




Clarity: Our students outperformed their peers in neighboring districts in every content area and grade level, except for Northshore.

District	Free / reduced lunch %	ELA	MATH	SCIENCE								
Everett	44.5%	65.3% met standard	53.9% met standard	61.5% met standard								
Percent proficient differential between Everett students and students in neighboring districts in all tested areas												
Northshore	19.2%	+6.5	+8.1	+0.1								
Snohomish	23.8%	-6.7	-4.7	-15.4								
Lake Stevens	32.8%	-4.3	-5.0	-7.4								
Edmonds	44.4%	-13.5	-12.3	-16.8								
Mukilteo	56.1%	-16.5	-15.5	-16.9								
Marysville	57.1%	-28.0	-27.8	-28.3								



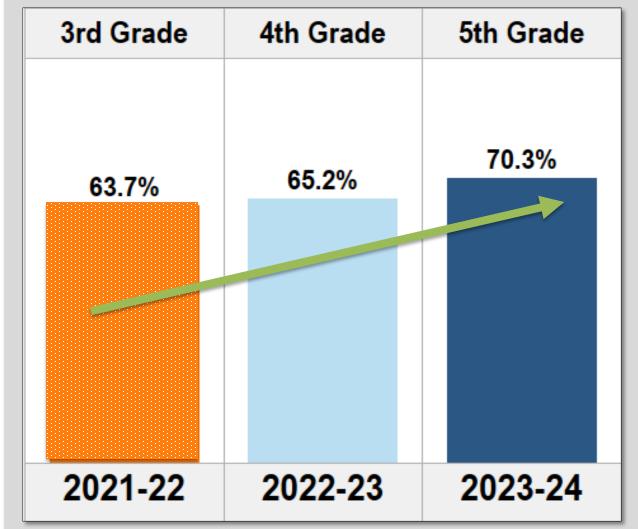


Smarter Balanced Assessment (SBA): English Language Arts Trend





SBA: English Language Arts Cohort Trend





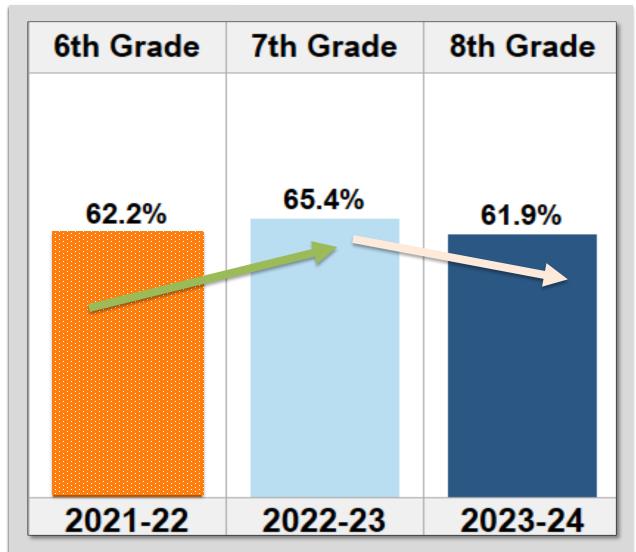
School Year

- **2021-22**
- 2022-23
- **2**023-24



11/12/2024

SBA: English Language Arts Cohort Trend

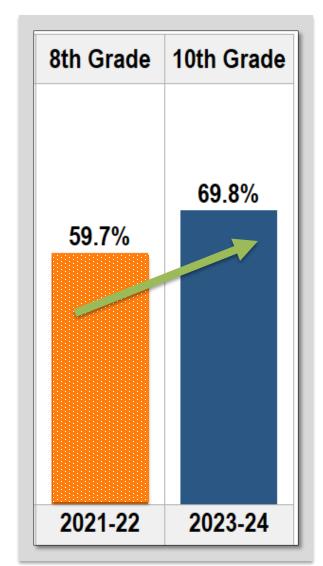




- **2021-22**
- 2022-23
- **2**023-24



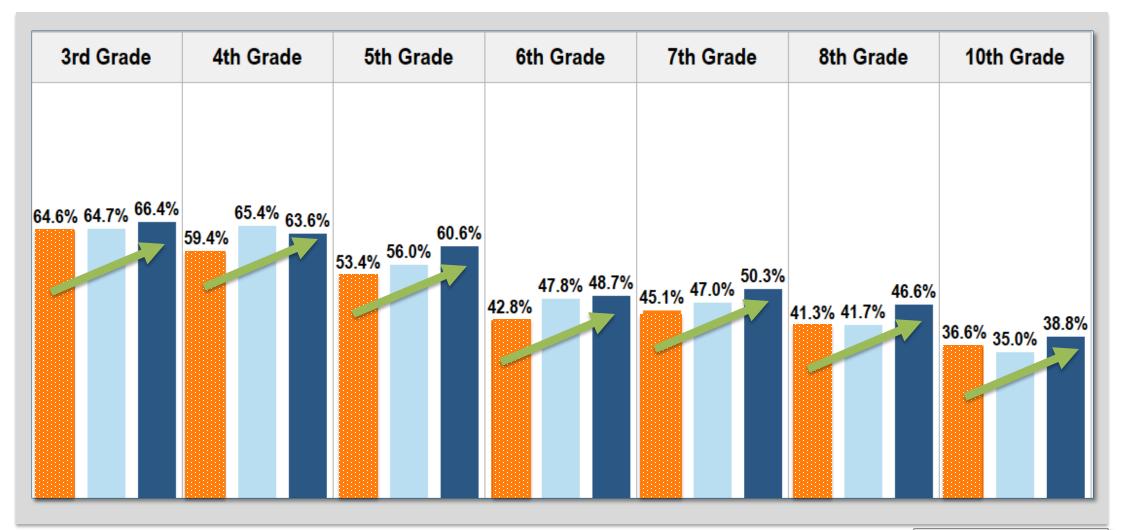
SBA: English Language Arts Cohort Trend





- **2021-22**
- **2**023-24



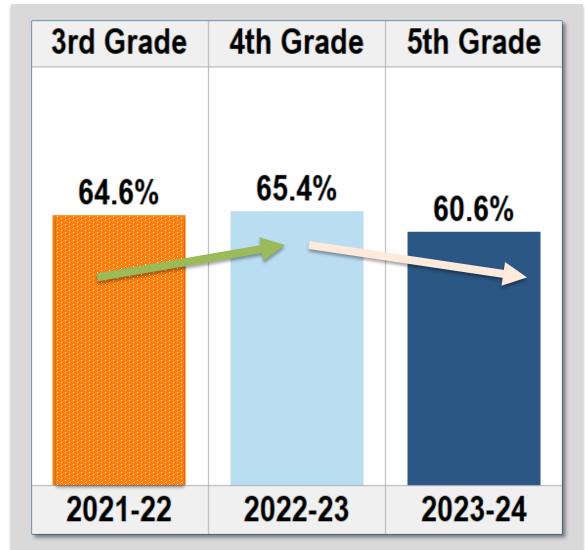


Smarter Balanced Assessment (SBA): Mathematics Trends





SBA: Math Cohort Trend

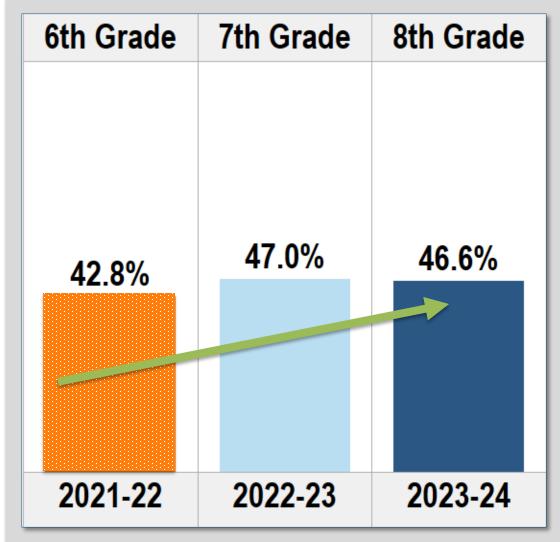




- **2021-22**
- 2022-23
- **2**023-24



SBA: Math Cohort Trend

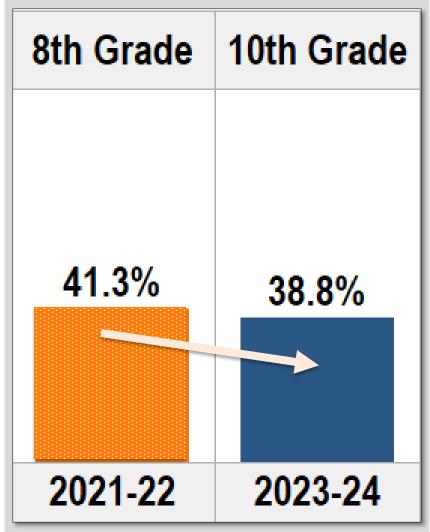




- **2021-22**
- 2022-23
- **2**023-24



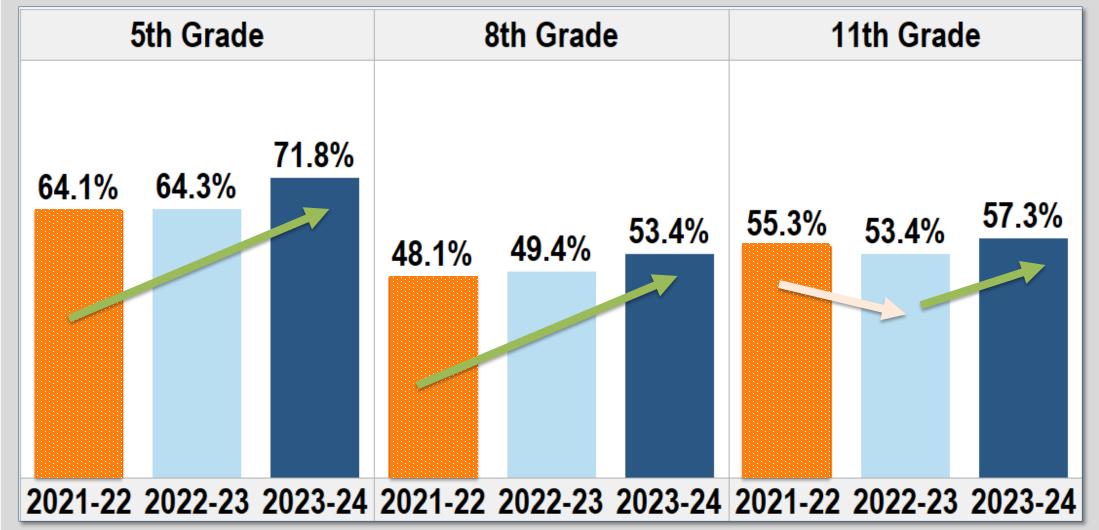
SBA: Math Cohort Trend



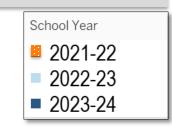


- **2021-22**
- **2**023-24





Washington Comprehensive Assessment of Science (WCAS): Science Trend

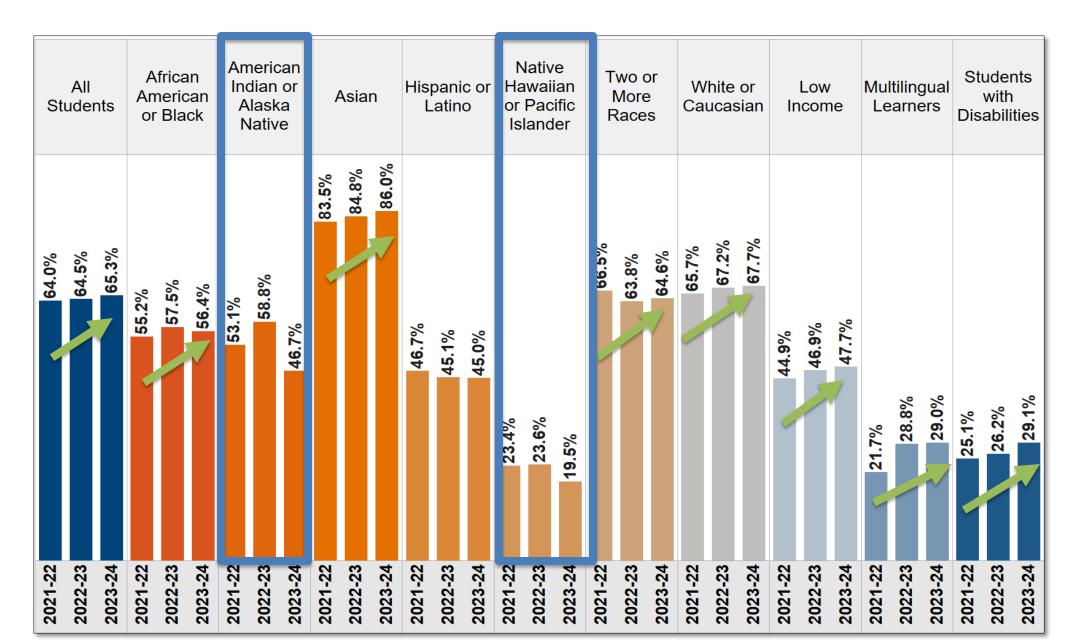




Student Group Trends



English Language Arts Trends: All Grades



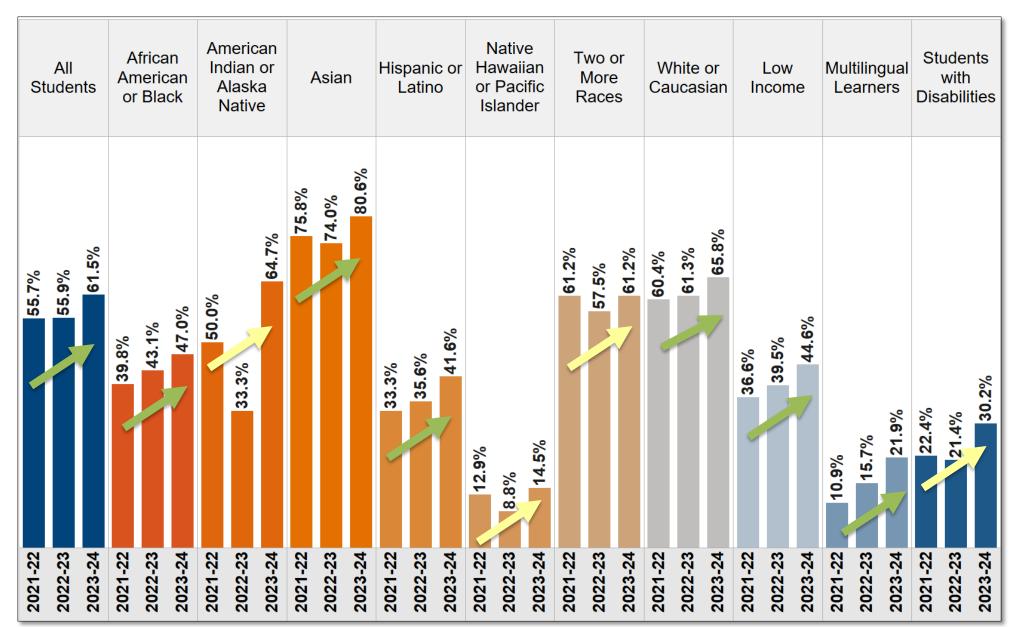


Mathematics Trends: All Grades

All Students	African American or Black	American Indian or Alaska Native	Asian	Hispanic or Latino	Native Hawaiian or Pacific Islander	Two or More Races	White or Caucasian	Low Income	Multilingual Learners	Students with Disabilities
49.3% 3 51.6% 4	2 36.2% 3 41.2% 4 43.6%	2 44.6% 3 41.1% 4 42.2%	2 3 78.8% 4	2 28.9% 3 29.7% 4 31.1%	2 9.4% 3 10.0% 4 12.0%	2 49.1% 4 47.6%	50.3% 3 53.3% 4 55.0%	2 28.0% 3 32.5% 4 36.0%	2 20.9% 3 27.9% 4 27.6%	2 18.1% 3 21.8% 4 24.4%
2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24	2021-22 2022-23 2023-24

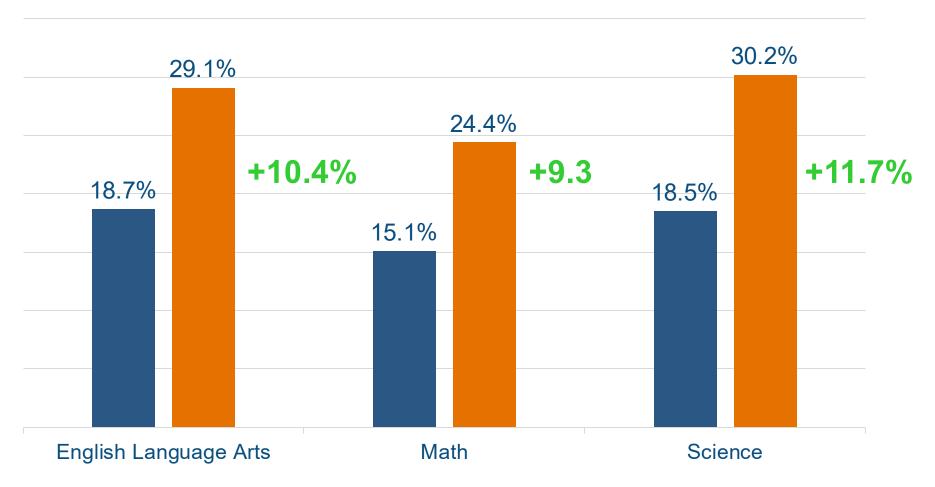


Science Trends: All Grades





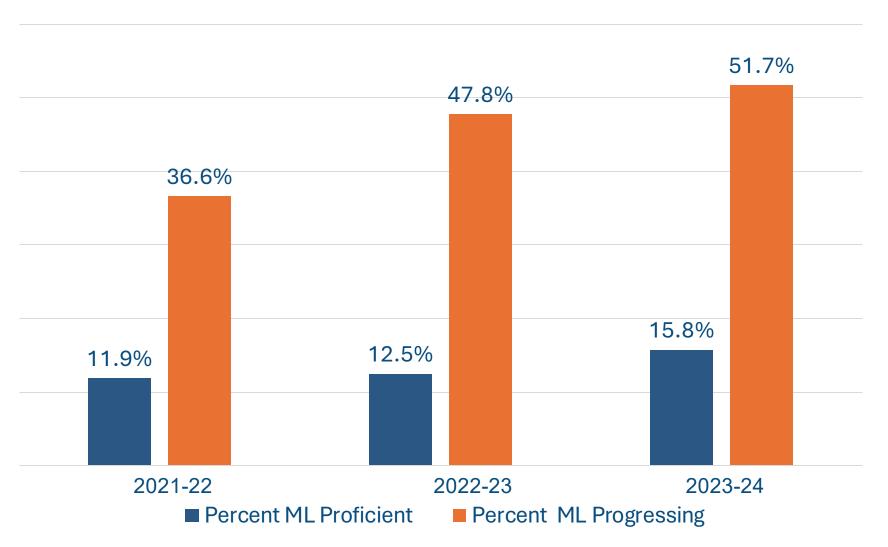
Students with Disabilities Percent Proficiency Washington State and Everett Public Schools



- State Students with Disabilities Percent Proficient
- EPS Students with Disabilities Percent Proficient

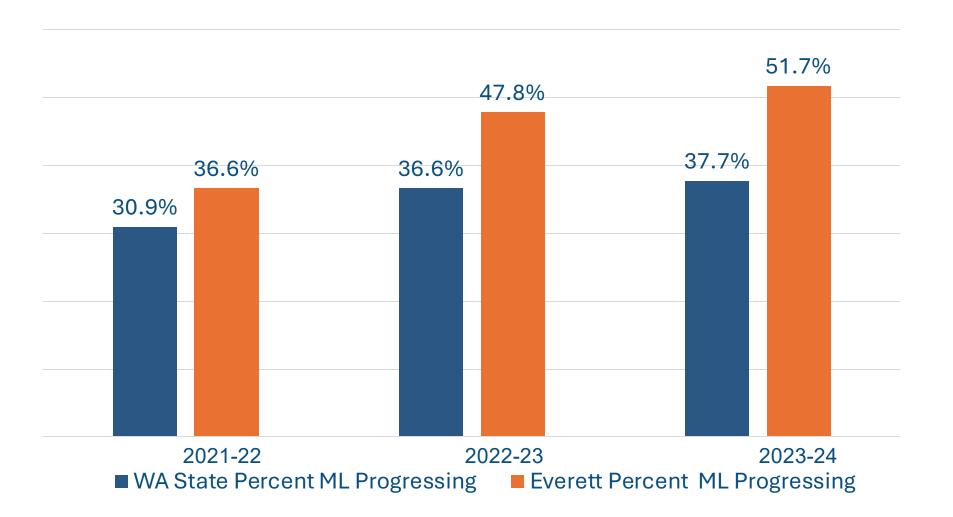


Percent of Multilingual Learners (ML) Proficient and Progressing WIDA Access



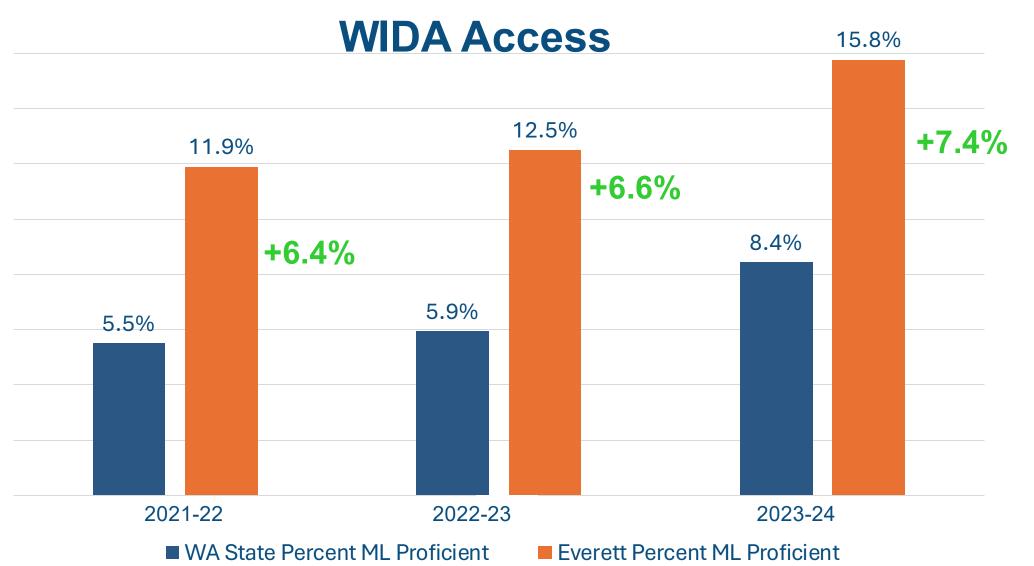


Multilingual Learners (ML) Percent Progressing Washington State and Everett Public Schools WIDA Access





Multilingual Learners (ML) Percent Proficient Washington State and Everett Public Schools









Our path to reach our goal of eliminating poverty as a predictor of student achievement. **EPS Strategic Plan**

School Improvement Plan

Instructional Review and Action Planning

PLCs - Using Data to Determine Actions

Instructional Shifts
Professional Learning
Intervention Cycles and
Progress Monitoring

Increased Student Achievement and Closing Gaps



Elementary School: Largest 25 Districts

		ΞĦ	트벌	_					ELA									Math						Science	
District	Focus - Everett	Enrollment in Most Recent Year	L Rate in st Recent Year	FRPL Rani Rate		3rd			4th			5th			3rd			4th			5th			5th	
Dis	5 X	ost I	FRPL Most I	F &																					
		ΕĒ	Εž	ш	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024
Lake Washington		30,993	13.1%	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	2
Issaquah		19,585	14.9%	2	2	2	3	2	2	2	2	2	2	1	2	2	2	2	2	1	1	1	2	2	1
Northshore		23,227	19.2%	3	3	4	2	3	3	3	4	4	4	3	4	3	4	4	4	4	4	4	4	3	3
Bellevue		19,924	24.3%	4	4	3	4	4	4	4	3	3	3	4	3	4	3	3	3	3	3	3	3	4	4
Seattle		50,968	34.3%	5	6	6	6	6	6	6	6	5	6	6	6	7	6	6	6	6	5	6	6	6	6
Richland		14,356	40.8%	6	7	8	8	7	8	7	7	7	7	7	8	8	8	11	8	8	9	7	7	8	7
Edmonds		20,807	44.4%	7	9	9	9	11	9	9	13	10	12	10	9	9	10	10	13	9	10	10	11	10	12
Everett	٠	20,437	44.5%	8	5	5	5	5	5	5	5	6	5	5	5	5	5	5	5	5	6	5	5	5	5
Puyallup		22,919	46.6%	9	10	11	11	9	12	12	8	8	9	9	10	10	7	9	9	7	7	9	9	9	9
Central Valley		14,733	48.4%	10	8	7	7	10	7	8	9	8	8	8	7	6	9	7	7	12	8	8	8	7	8
North Thurston		15,226	48.8%	11	11	19	12	8	10	11	10	12	10	12	12	13	11	8	10	14	14	15	10	11	10
Renton		15,096	51.1%	12	16	13	15	20	16	13	19	16	17	14	13	12	15	15	11	15	12	13	19	17	19
Vancouver		22,014	51.5%	13	19	17	19	17	19	19	21	19	20	18	20	21	17	20	20	20	19	21	17	15	20
Evergreen (Clark)		22,113	54.6%	14	21	21	20	21	21	21	20	22	21	21	21	20	22	21	21	21	21	20	16	20	18
Bethel		21,583	54.9%	15	12	10	10	12	13	10	11	11	13	11	13	11	12	12	12	11	11	12	13	13	13
Mukilteo		15,279	56.1%	16	13	12	17	15	17	17	18	13	14	13	11	16	13	16	15	19	13	16	21	13	16
Kent		25,752	58.1%	17	18	18	21	16	18	18	16	18	15	19	18	19	17	16	19	17	17	17	15	18	14
Kennewick		18,987	59.7%	18	15	14	14	13	20	14	12	15	16	17	17	17	19	18	18	16	18	18	14	16	15
Auburn		18,142	61.8%	19	20	19	18	19	15	19	17	20	19	15	15	14	16	13	14	10	15	11	20	21	21
Spokane		29,444	62.1%	20	14	15	13	14	11	15	14	14	11	16	16	15	14	14	15	13	15	14	12	12	11
Tacoma		28,353	62.2%	21	16	16	16	18	14	16	15	17	18	20	19	18	20	19	15	18	20	19	18	19	16
Highline		17,838	68.5%	22	22	23	23	24	22	22	24	25	22	22	23	23	23	22	22	24	23	22	24	22	22
Pasco		18,884	74.0%	23	24	25	24	23	24	24	25	23	23	24	24	24	24	25	24	23	25	24	25	24	24
Federal Way		21,898	76.0%	24	23	22	22	22	23	23	22	21	24	23	22	22	21	23	23	22	22	25	22	23	25
Yakima		15,540	87.5%	25	25	24	25	25	25	25	23	24	25	25	25	25	25	24	25	25	24	23	23	25	23



Middle School: Largest 25 Districts

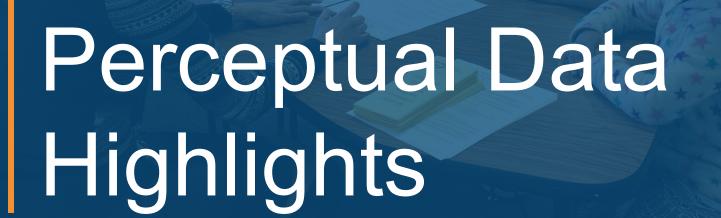
**		ent in	te in cent	Rate in Recent ear	粪					ELA					Math							Science			
District	Focus - Everett	ollme st Rec Year	L Rat t Rec Year	L R		6th			7th			8th			6th			7th			8th			8th	'
ā	ŖФ	Enrollment in Most Recent Year	FRPL Most	FRPL Rank Rate	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024	2022	2023	2024
Lake Washington		30,993	13.1%	1	- 1	- 1	1	1	1	1	1	1	1	- 1	1	- 1	1	1	2	1	- 1	1	1	2	1
Issaquah		19,585	14.9%	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	1	2
Northshore		23,227	19.2%	3	3	4	3	4	4	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3
Bellevue		19,924	24.3%	4	4	3	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4
Seattle		50,968	34.3%	5	6	6	5	6	6	6	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Richland		14,356	40.8%	6	8	9	9	8	9	10	8	8	13	8	9	9	8	7	10	8	8	13	7	10	11
Edmonds		20,807	44.4%	7	9	7	8	9	8	8	11	12	10	7	6	8	9	10	7	10	10	9	9	8	7
Everett	٠	20,437	44.5%	8	5	5	6	5	5	5	6	6	6	6	7	6	6	6	6	6	6	6	6	6	6
Puyallup		22,919	46.6%	9	7	8	7	7	7	7	12	- 11	9	9	8	7	10	9	9	14	14	10	11	13	10
Central Valley		14,733	48.4%	10	11	10	10	10	11	9	7	7	7	10	10	10	7	8	8	7	7	7	8	7	9
North Thurston		15,226	48.8%	11	16	16	15	14	16	15	10	9	11	16	19	16	13	17	14	13	12	16	13	9	13
Renton		15,096	51.1%	12	19	18	13	19	19	16	19	19	17	17	16	14	12	16	11	17	13	14	20	15	12
Vancouver		22,014	51.5%	13	17	19	19	18	18	19	18	17	19	20	20	17	17	19	20	16	17	19	15	16	19
Evergreen (Clark)		22,113	54.6%	14	21	21	20	22	22	20	21	23	24	22	21	20	20	20	18	19	19	17	16	12	16
Bethel		21,583	54.9%	15	15	13	16	15	13	12	14	15	12	13	14	11	18	12	15	18	16	12	18	18	15
Mukilteo		15,279	56.1%	16	14	15	11	11	10	13	9	10	8	15	15	12	15	13	13	8	9	8	10	11	8
Kent		25,752	58.1%	17	10	11	18	16	15	17	13	16	15	11	12	18	14	15	17	11	15	15	14	19	18
Kennewick		18,987	59.7%	18	13	12	12	12	12	11	16	13	16	14	11	15	16	13	16	15	17	18	17	14	17
Auburn		18,142	61.8%	19	20	19	21	17	19	21	17	18	20	18	18	23	19	18	21	21	20	20	21	22	23
Spokane		29,444	62.1%	20	12	14	14	13	14	14	15	13	14	12	13	13	11	11	12	12	11	11	12	16	14
Tacoma		28,353	62.2%	21	18	17	17	20	17	18	21	20	18	19	17	19	21	21	19	22	23	23	19	20	20
Highline		17,838	68.5%	22	24	25	25	24	25	25	23	22	23	25	25	25	23	24	24	24	24	24	23	21	21
Pasco		18,884	74.0%	23	23	24	23	25	21	24	24	25	25	22	22	22	24	22	23	23	21	21	25	24	24
Federal Way		21,898	76.0%	24	22	23	22	21	23	23	20	21	22	21	24	24	22	23	22	20	22	22	22	23	22
Yakima		15,540	87.5%	25	25	22	24	23	24	22	25	24	21	24	23	21	25	25	25	25	25	25	24	25	25



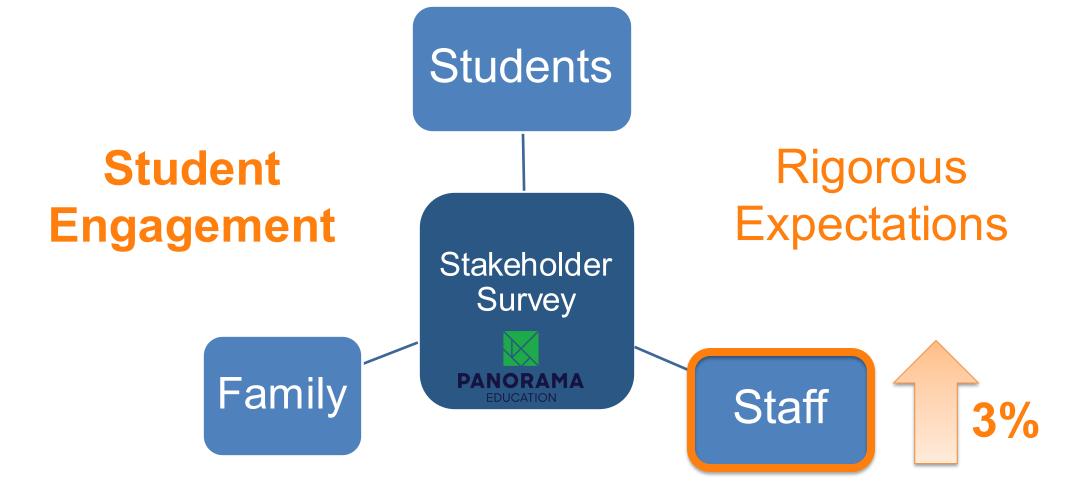
High School: Largest 25 Districts

District Focus - Everett Most Recent Year Most Recent						ELA 10th Grade			Math 10th Grade		Science 11th Grade					
_		Mg Mg	₽ ₽	FRPL Rank Rate	2022	2023	2024	2022	2023	2024	2022	2023	2024			
Lake Washington		30,993	13.1%	1	3	1	2	2	1	2	17	9	21	-		
Issaquah		19,585	14.9%	2	1	2	1	1	2	1	6	4	2	4		
Northshore		23,227	19.2%	3	2	4	3	4	4	4	8	3	3			
Bellevue		19,924	24.3%	4	4	3	4	3	2	3	2	11	7			
Seattle		50,968	34.3%	5	7	5	7	5	5	5	20	21	15			
Richland		14,356	40.8%	6	9	11	11	9	7	9	12	22	24			
Edmonds		20,807	44.4%	7	14	12	15	10	9	10	13	12	10	4		
Everett	•	20,437	44.5%	8	8	5	6	7	6	6	1	1	1			
Puyallup		22,919	46.6%	9	6	7	8	13	14	12	4	6	9			
Central Valley		14,733	48.4%	10	5	8	5	8	10	8	7	2	4			
North Thurston		15,226	48.8%	11	11	10	10	14	15	13	5	7	16			
Renton		15,096	51.1%	12	16	19	18	12	12	14	23	23	19			
Vancouver		22,014	51.5%	13	19	20	21	15	16	17	9	10	6			
Evergreen (Clark)		22,113	54.6%	14	23	22	17	20	18	18	22	20	12			
Bethel		21,583	54.9%	15	18	16	13	22	21	22	11	14	11			
Mukilteo		15,279	56.1%	16	10	9	9	6	7	7	3	5	5			
Kent		25,752	58.1%	17	13	14	14	11	11	11	10	8	8			
Kennewick		18,987	59.7%	18	12	13	12	16	13	15	18	15	20			
Auburn		18,142	61.8%	19	15	18	19	18	20	19	14	13	14			
Spokane		29,444	62.1%	20	17	15	16	17	17	16	15	17	18			
Tacoma		28,353	62.2%	21	21	21	23	20	22	21	21	19	22			
Highline		17,838	68.5%	22	20	17	22	19	19	20	24	24	23			
Pasco		18,884	74.0%	23	25	25	25	23	24	23	19	16	13			
Federal Way		21,898	76.0%	24	24	24	24	23	23	24	25	25	25			
Yakima		15,540	87.5%	25	22	23	20	25	25	25	16	18	17			





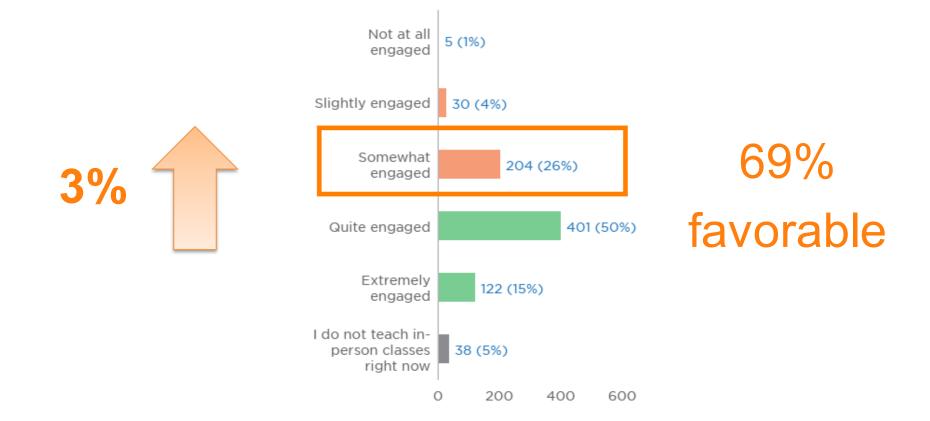




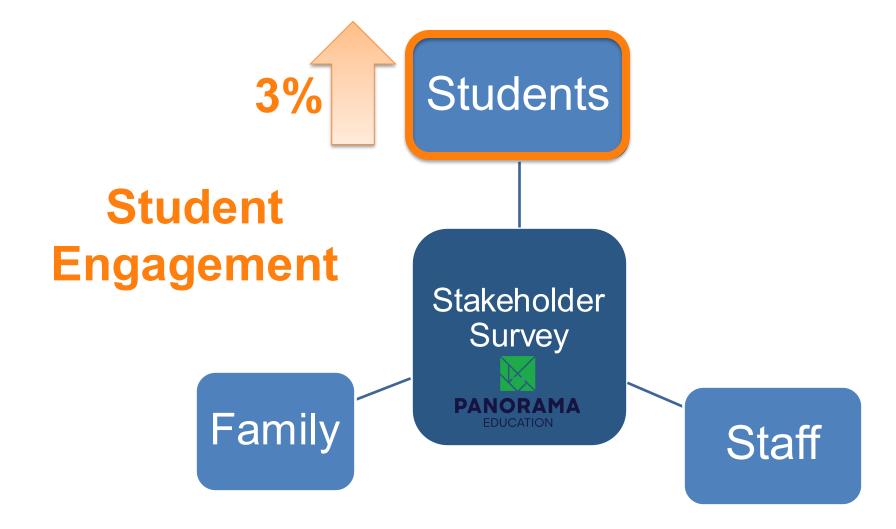


Staff

How much students pay attention to and are interested in what goes on in the classroom.







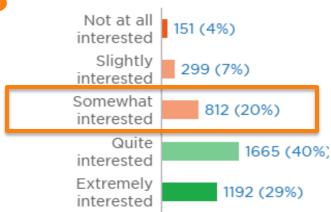




How interested are you in this class?

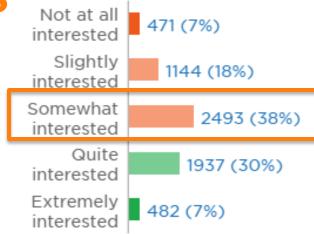
Grades

3-5



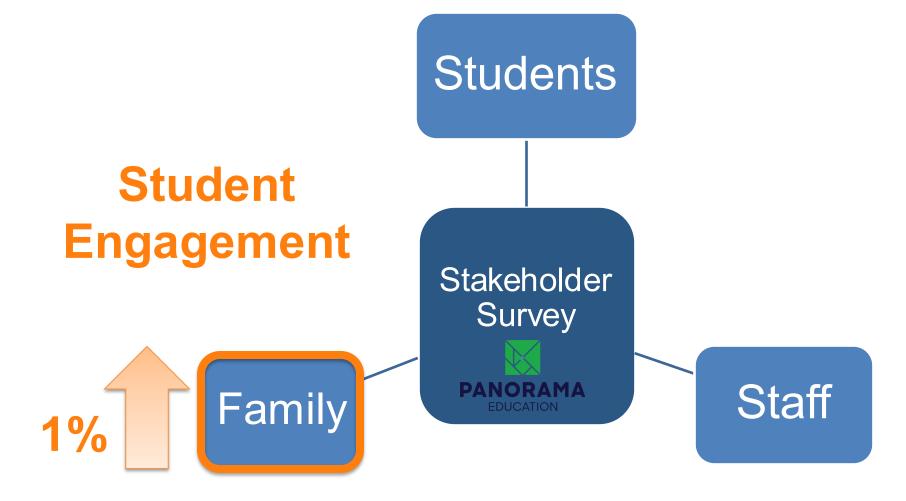
Grades

6-12





Annual Stakeholder Survey – Spring 2024

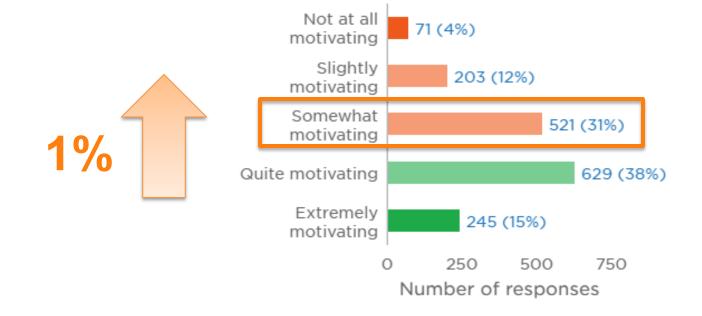




Annual Stakeholder Survey – Spring 2024

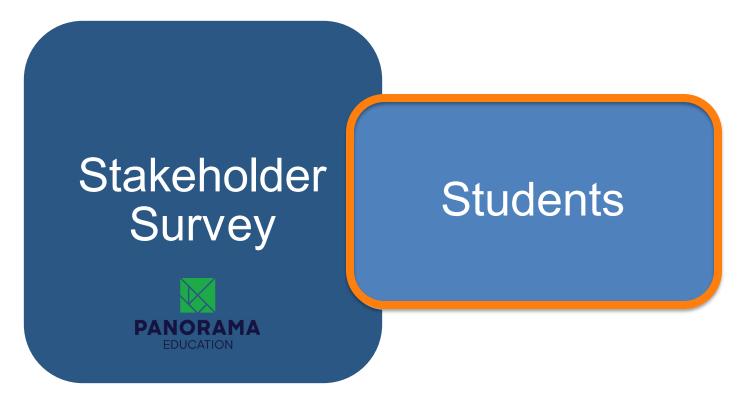


How motivating are the classroom lessons at your child's school?





Annual Stakeholder Survey – Spring 2024



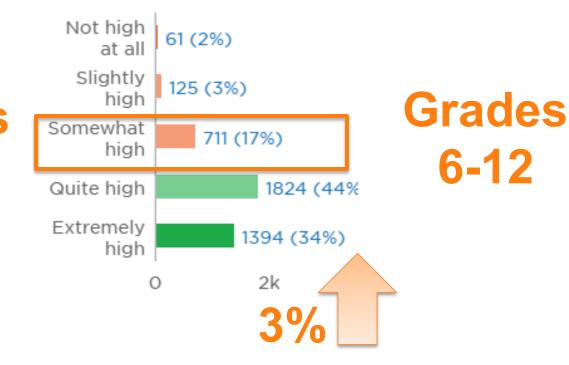
Rigorous Expectations

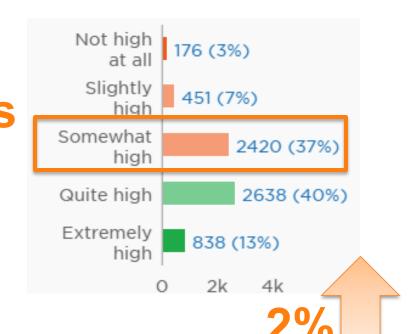


Students

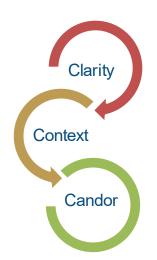
Overall, how high are your teacher's expectations of you?

Grades 3-5





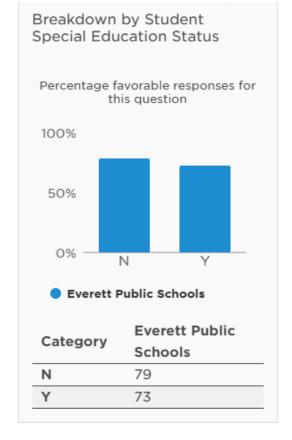




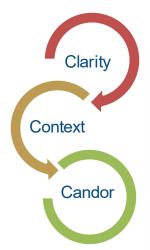
Clarity: Student perception on teacher expectations has increased by 3% at grades 3-5 and increased by 2% at grades 6-12

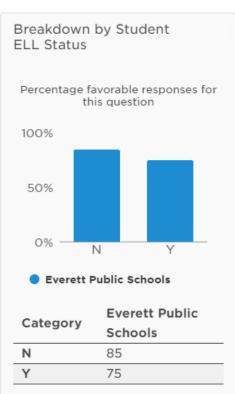
Context: We want expectations for all students to be rigorous. We strive to provide grade level learning for all students

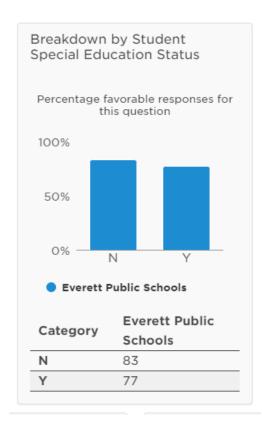
Candor: Perceptual data from students at grades 3-5 who receive special education services is 6% less favorable











Candor: At grades 6-12, perceptual data is

10 % less favorable for students receiving multilingual services

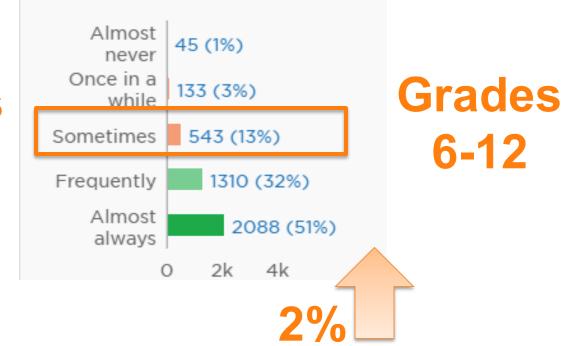
6% less favorable for students receiving individualized instruction

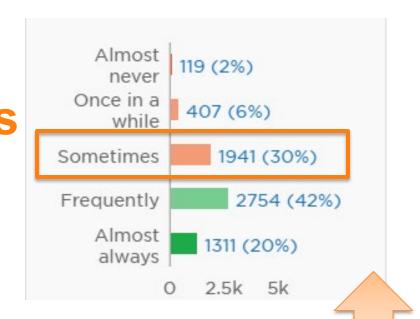


Students

How often do your teachers make you explain your answers?

Grades 3-5



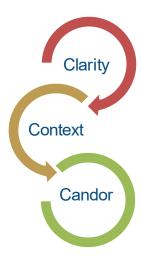


2%



Land of Opportunity:

How often does your teacher make you explain your answers?

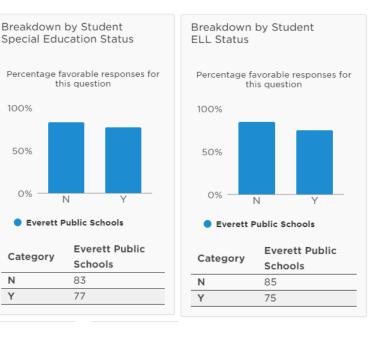


100%

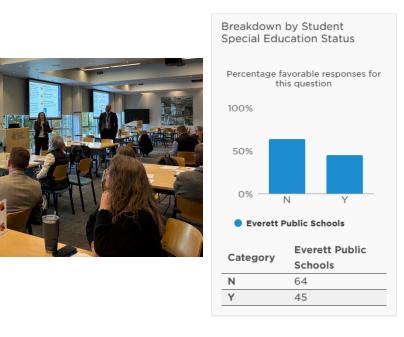
50%

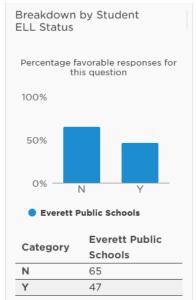
Υ

Grades 3-5



Grades 6-12







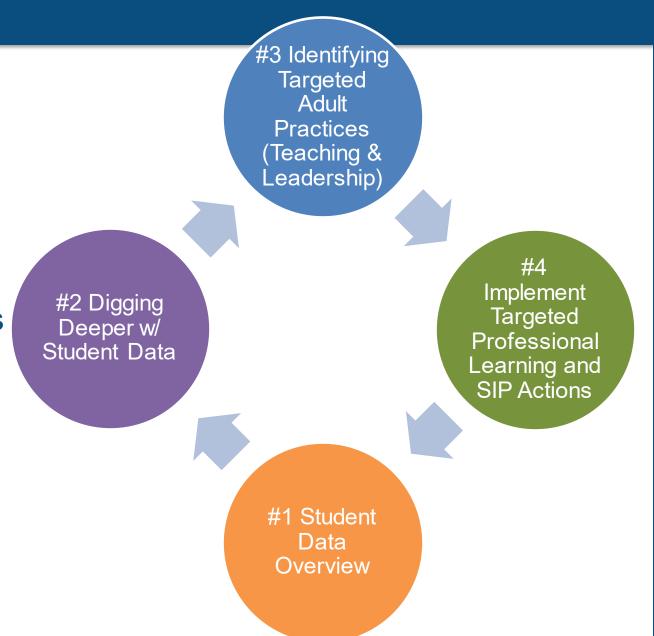
Analysis to Action



Analysis to Action

Digging Deeper with Student Data Examples

- June/August, with school leaders and Instructional Leadership Teams
- i-Ready diagnostic data
- Classroom based assessments
- 9th grade on-track data
- Student work analysis in teacher teams
- Use of tools such as Performance Matters
 & Panorama Student Success Platform

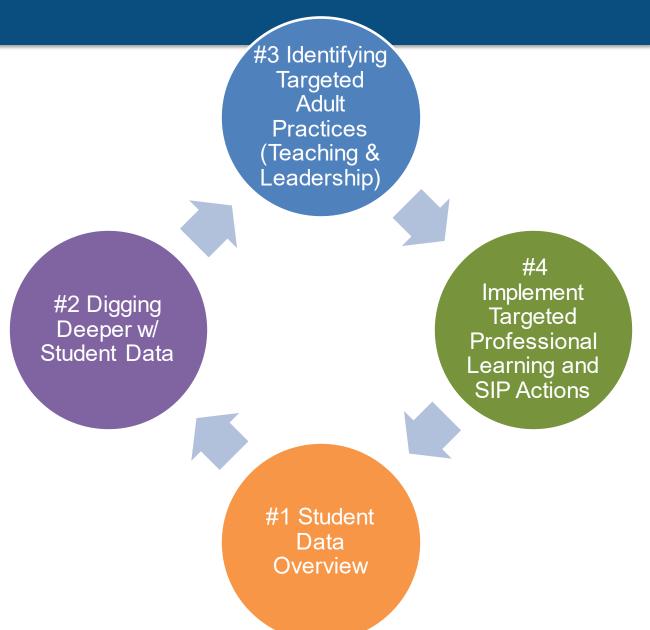




Analysis to Action

Identifying Targeted Adult Practices Examples

- August/September with Instructional Leadership Teams
- School-based professional learning
- Extended day learning
- Teacher teams

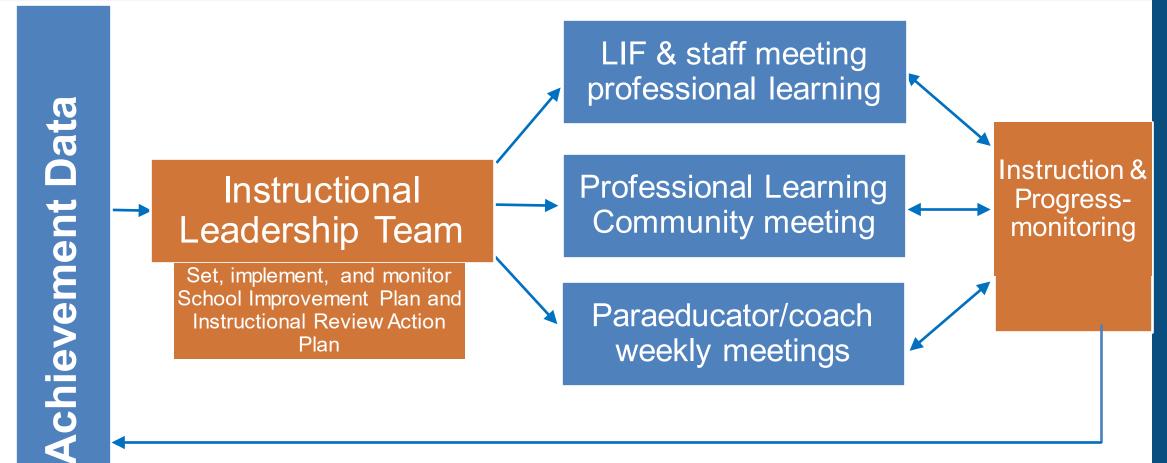




Response to Data at Lowell Elementary School School Improvement Practices



Response to Data







Response to Data: Math

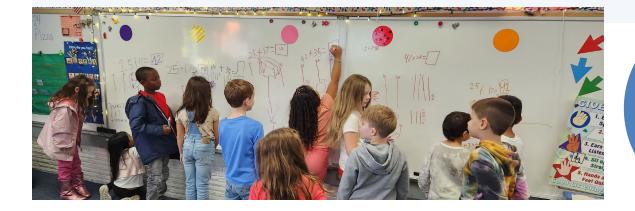
Expressing thinking

Cognitive rigor

IM Leaders

- Use claim/evidence/ reasoning strategy
- Continue use of math language routines
- Implement Building
 Thinking Classrooms
 practices
- Embed academic vocabulary in tasks

- Present district
 meeting content in
 staff/LIF meetings
- Support PLCs with math planning



#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)



Response to Data: English Language Arts

Expressing Thinking

Planning

Extended Day

- Embed academic vocabulary in tasks
- Use claim/evidence/ reasoning strategy
- Focus flexible groups on skills progression and i-Ready
- Align instructional vocabulary in writing
- Expand Reach lesson study to third grade

- Phonics for 16
 Grade 2-3 students
- Magnetic Reading for 34 Grade 3-5 students
- Imagine Language & Literacy for 30 Grade
 K-5 students

#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)





Response to Data: Science

Instructional time

Ensure that students receive at least 120 minutes of science per week

Planning

 Backwards plan from curriculum maps and district common assessments

Vocabulary

- Embed academic vocabulary in tasks
- Use claim/evidence/ reasoning strategy



#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)



Building Support Structures at Evergreen Middle School School Improvement Practices



TEACHER	Fall 1 Spring		Fall 2 Spring		Fall 3 Spring	
FRYBERGER	English 8	English 8	English 8	English 8		
FERERRIA	LEADERSHIP 8	LEADERSHIP 8	PRE AP ENGLISH	PRE AP ENGLISH	PRE AP ENGLISH	PRE AP ENGLISH
STONE	MATH 6	MATH 6	MATH 6	MATH 6		
CHAPEL	MATH 6	MATH 6	MATH 6	MATH 6	MATH 6	MATH 6
SCHILLE	MATH 6	MATH 6	MATH 6	MATH 6	MATH 6	MATH 6
FREDERICKSON	Math 7	Math 7	Math 7	Math 7	Math 7	Math 7
MURPHY	Math 7	Math 7	Math 7	Math 7	MATH 8	MATH 8
CRUZ-Johnson	MATH 8	MATH 8		ART 8	MATH 8	MATH 8

Core classes scheduled to ensure alignment and access to support

Ensure access to grade-level standards

Flexible grouping

#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)



Reading Interventions

- Students grouped for interventions by skill levels
- Resource teacher: students three or more grade levels below, phonics and reading accuracy
- Instructional coach: students two grade levels below, fluency as a bridge
- Classroom teachers: students at grade level or one grade level below, building individual reading skills
- Classroom based assessments, winter i-Ready diagnostic results used to reevaluate groupings







Support in Science

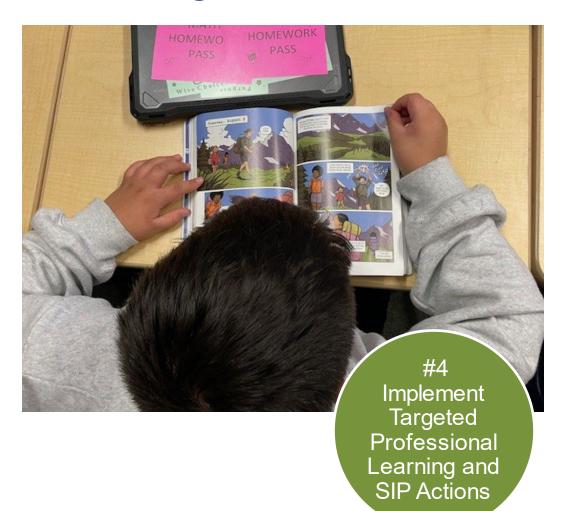
- Highly structured PLC collaboration
- Strategic partnerships with ML teachers
- District facilitator curriculum support
- Starting with i-Ready instructional groupings

#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)



Homework Club & Friday School

- Strategic invitations
- Students who are failing classes
- Coaching students in how to get caught up when they get behind
- Building learner culture for all students
- Partnering with families
- Celebrating successes





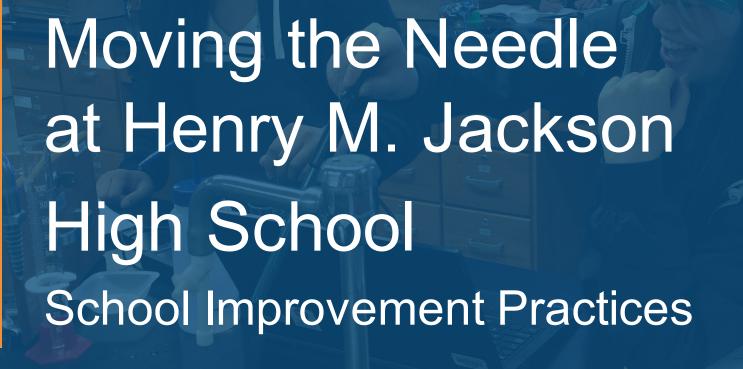
Supporting all learners

- ML teachers collaborating with PLCs to strengthen scaffolds and support flexible grouping in core content area classes
- Co-taught math and ELA classes at every grade level
- Using i-Ready instructional grouping to help serve every student through strategic skill building
- Instructional focus on student discourse, engagement, and intentional scaffolding



Targeted
Adult
Practices
(Teaching &
Leadership)







Focus on:

- Enhancing academic performance and student support
- Collaboration among staff and departments

#1 Student Data Overview

#2 Digging Deeper w/ Student Data





Professional Learning Community (PLC) Work

Deep focus on DuFour's questions for professional learning communities

- What do we want students to learn?
- How will we know if they've learned it?
- What do we do for those who haven't learned it yet?
- What do we do for those who have already learned it?



#3 Identifying
Targeted
Adult
Practices
(Teaching &
Leadership)



The PLC Cycle

Identify Essential
 Standards

6. REPEAT...

2. Write/Communicate
Student Learning
Outcomes



5. Apply Interventions/Extensions

3. Create/Give Common Assessments

4. Analyze the Assessment/Results.



Looking Ahead







STRENGTHENING ML SUPPORTS



THANK YOU!

 All of this is made possible by strong central support









Our path to reach our goal of eliminating poverty as a predictor of student achievement. **EPS Strategic Plan**

School Improvement Plan

Instructional Review and Action Planning

PLCs - Using Data to Determine Actions

Instructional Shifts
Professional Learning
Intervention Cycles and
Progress Monitoring

Increased Student Achievement and Closing Gaps





